

# Corporate Growth Strategy

Investor Series, Vol. 1 February 2022

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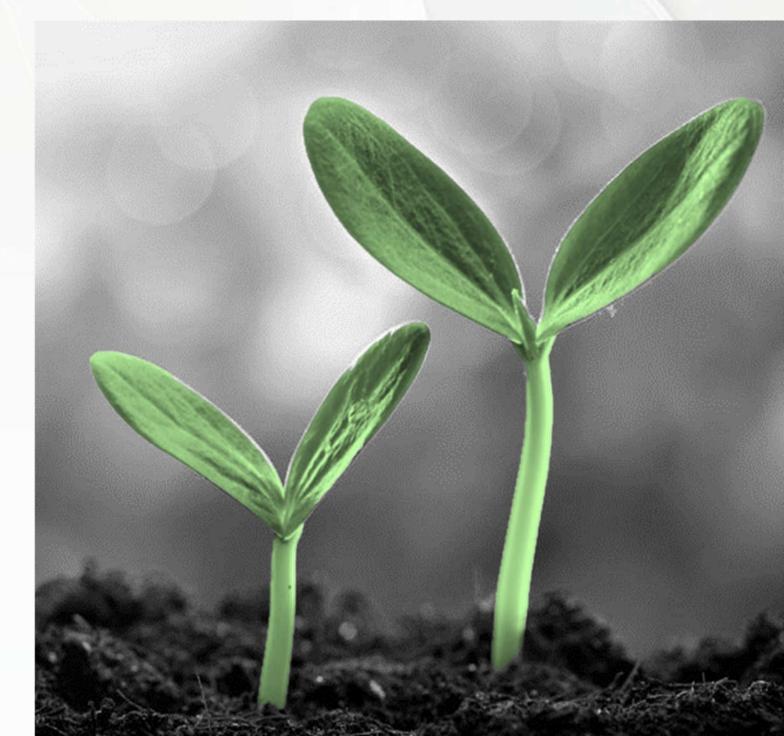
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# **Enabling the Transition to Sustainable Technology**

**VISION:** a world economy powered by sustainable technology

MISSION: enable the return to a pristine, global environment through advanced treatment solutions for air emissions





# **Corporate Profile**

The world's oldest and most experienced biological APC company

Objective: engineer, design, manufacture and distribute the most innovative and effective air emissions abatement technologies in the world.







# Recent Stock Performance History

Shareholder value creation by current management team





# **Chronology of Important Events**

1990's

### Founding of BIOREM (1990)

Technology transfer from the University of Waterloo

#### **Acquisition (1998)**

BASYS modular system

#### **New Product Release (1999)**

Introduction of first engineered biofiltration media

2000's

#### New Product Release (2003)

Introduction of first, largescale, advanced biological reactor

#### IPO (2005)

BIOREM becomes a publicly-traded company

#### **Acquisition (2005)**

Purchased assets of Biocube LLC

### New Product Release (2007)

BIOREM commercializes biotrickling filter technology

2010's

# **International Market Expansion (2010)**

Establish two WOFEs in Beijing, China

#### New Majority Shareholder (2016)

TUS acquires majority interest

## Debt Retirement (2017)

Retirement of legacy debt

2020's

## New Product Release (2021)

BIOREM commercializes advanced line of physical adsorption systems

#### **Buy-out of Majority Shareholder (2021)**

BIOREM repurchases ~60% shares of TUS for cancellation



# **Board of Directors**

Highly-qualified board entrenched in Canadian cleantech



#### William B. White, Chairman

- BS Mechanical Engineering, Purdue University
- Over 30 years of business and corporate leadership
- Chairs Mechanical Engineering advisory council at Purdue and Schulich graduate school of business Centre of Excellence for Responsible Business
- Retired president of Dupont Canada



#### Derek S. Webb, Director

- BASc Hons. Environmental Engineering, University of Guelph
- MBA, Wilfrid Laurier University
- High level of theoretical and practical knowledge of gas and air abatement solutions



#### Alex Gill, Director

- MA Communication Studies, University of Windsor
- Executive Director of the Ontario Environment Industry Association
- Founder and leader of Ryerson University's Social Ventures Zones



# Experienced Management Team Combined tenure of over 60 years



Derek S. Webb, P.Eng President & CEO

- Involved in over 2,000 OCS installations in the Americas, Europe, Asia, and the Middle East
- Over 26 years at Biorem



Dan Costello **Director of Operations** 

- Dan Costello supervises the project management and field service teams responsible for all project deliverables
- 13 years at BIOREM



#### Doug Newman Chief Financial Officer

- Doug Newman serves as BIOREM's Chief Financial Officer (CFO), providing both operational and programmatic support to the organization. Mr. Newman supervises the finance department and is the chief financial spokesperson for the organization.
- 10 years at BIOREM



#### Mark Smit Director of Technical Services

- Mark Smit leads a multi-disciplined engineering, procurement and production team supporting all aspects of the organization.
- 14 years at BIOREM



# Tremendous Opportunity for International Growth

Established presence in major world markets is a gateway for further expansion

A global leader in advanced biological processes for gaseous-phase emissions abatement





# **A Total Solutions Provider**

Recognized and established full-service emissions abatement equipment and services

#### **ENGINEERING**

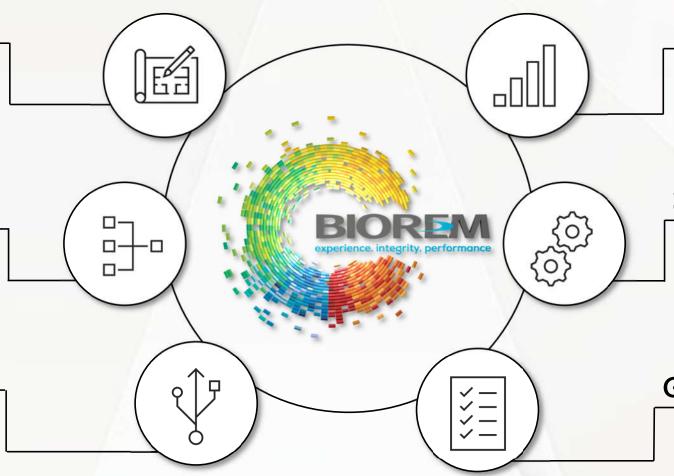
- Site Assessments
- Performance Verification
- CFD & dispersion modelling
- Permitting

#### **EQUIPMENT**

- Biological, physical & chemical
- Custom, field-erected
- Packaged systems

#### **ADVANCED TECHNOLOGY**

- Engineered, permanent media
- Custom vessel designs
- Multi-stage treatment systems



#### **PERFORMANCE**

- Targeted, individual contaminant removal
- Elevated H<sub>2</sub>S destruction
- 1 OU system design

#### **SERVICE**

- Start-up & commissioning
- M&O
- Troubleshooting
- Parts

#### **GUARANTEE**

- Life-long media guarantee
- Performance guarantee
- Equipment and system



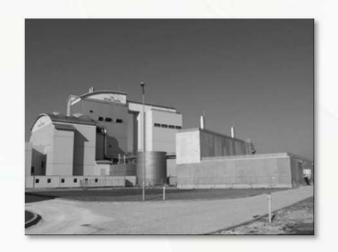
# **Broad Application Across Multiple Verticals**

Strategic investment over time has resulted in multi-sectoral success



#### **MUNICIPAL WASTEWATER**

Collection System & Headworks
Liquid Phase Treatment
Solids Treatment



#### **INDUSTRIAL**

Pet Food Chemical production Petrochemical Food & Beverage Agri-business
Semiconductor
Surface coatings
Wood products



#### **SOLID WASTE MANAGEMENT**

Compost Anaerobic digestion Transfer stations Recycling facilities



#### RENEWABLE ENERGY

Biogas desulfurization Biogas conditioning



# Financial Highlights and Historical Annual Performance

Stable and predictable revenue for a cleantech capital equipment provider

"...the Company's order backlog stands firm at approximately \$34.6 million, providing great revenue visibility for the next twelve to eighteen months"

Source: BIOREM press release Feb. 2, 2022

Revenue: \$23-\$25M

Market Cap: \$14.7M

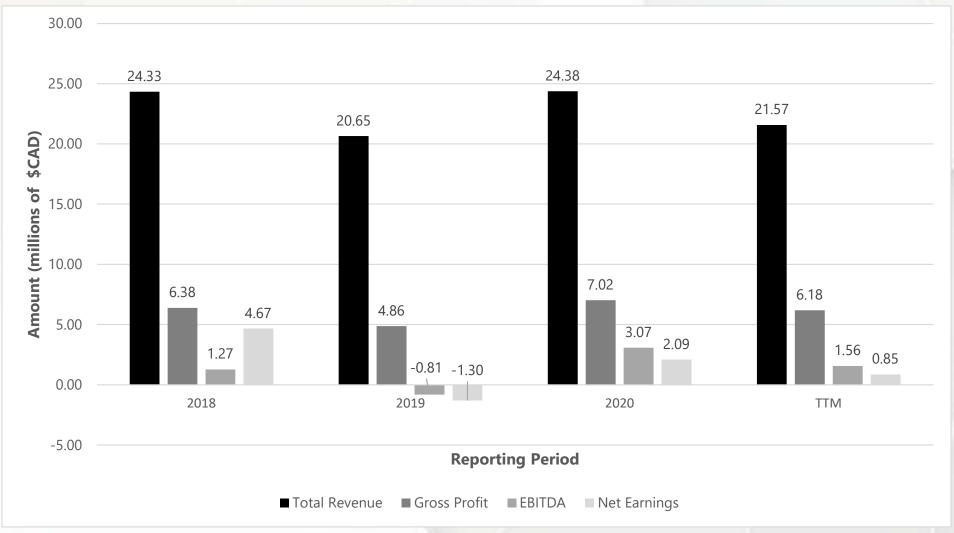
EBITDA: \$1-\$3M

Backlog: +\$30M

Booking rate: 75-100 projects/year\*

Repurchased 60% of outstanding shares on December 01, 2021

\*Projects range from \$50K to \$6M in size



Sources: Yahoo Finance and BIOREM SEDAR financial releases



## Growing Number of Factors Continue to Drive Adoption for Emissions Control

### Drivers of Global APC Growth

- Stringent regulations
- Environmental concerns
- Rapid global industrialization

#### **Additional Market Drivers**

- Awareness of APC systems within end-use industries
- Demand to reduce emissions from end-use industries
- APC product innovation
- Proximity to residential or business areas
- Fear of impacting company brand

#### **Emissions Sources**

- Synthesis of chemical compounds
- Oil refining
- Microbial decomposition of organic compounds
- Processing of agricultural products
- Other

#### Pollutants of Concern

- Nuisance odours
- Airborne vectors and pathogens
- Bioaerosols
- Hazardous air pollutants (HAPs)
- GHG gasses
- Food & fragrance
- Volatile Organic Compounds (VOCs)
- Other



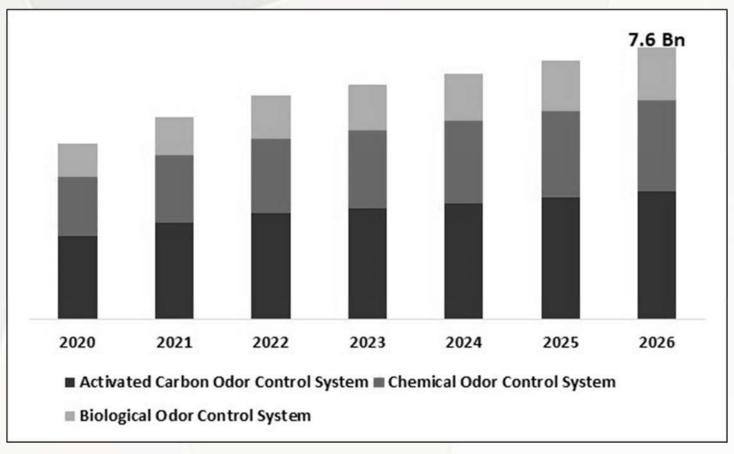
Grandview Research - <a href="https://www.grandviewresearch.com/industry-analysis/odor-control-system-market">https://www.grandviewresearch.com/industry-analysis/odor-control-system-market</a>;

KBV Research - <a href="https://www.kbvresearch.com/odor-control-system-market/">https://www.kbvresearch.com/odor-control-system-market/</a>



# Growing Global Market for Odour Control

Activated carbon represents the largest, global market share at 41.7% in 2019



Source: KBV Research - https://www.kbvresearch.com/odor-control-system-market/



Source: Grandview Research - https://www.grandviewresearch.com/industry-analysis/odor-control-system-market







World 7.5% CAGR



# Strategic Growth Objectives Puts Shareholder Value Creation at the Forefront

### Growth Objectives: 3 Year Plan



- 100% profit increase
- Maintain cost parity
- Debt retirement

### Pathways to Growth



#### **INORGANIC**

BIOREM is pursuing an integrated M&A strategy



- Technology
- Geography
- Synergy



#### **ORGANIC**

Competing in a mature and fragmented market space

#### Three Tiers of Priority:

- New Product Introduction
- Recurring Revenue Streams
- Customer Retention



# Multiple Avenues for Revenue Growth

Organic growth opportunities in several categories

### **Capital Equipment Sales**

### Biological

- High efficiency trickling technology
- Hybrid systems
- New geographic territories
- Expanded distribution network

### **Services**

### Services and Solutions

- Site assessments and permit assistance
- Existing customer after-sales parts, consumables, and services

### **Physical**

- Advanced, multi-stage, integrated units
- Passive systems
- Industrial and indoor air quality
- Design and manufacturing of next generation adsorbents
- Recurring revenue streams

### **Engineering & Consulting**

- Stakeholder engagement
- Odour management studies
- Performance assessments
- Performance verification with dispersion modelling
- CFD modelling

# New Products & Markets

- Novel technologies to address modern challenges
- Bioaerosols
- Cannabis cultivation operations
- Corrosion control
- Agriculture



# **M&A Offers Cascading Benefits**

Rapid market capitalization with incremental global expansion through shared and existing sales channels

### **Strategic Priorities**

### **Technology**

- Trade secrets, IP and know-how
- Opportunity for advanced hybrid system offerings
- Offered complementary to current APC portfolio

### Geography

- Underserved global markets
- High living standards and quality of life
- Uphold emissions standards
- Existing customer base in target market

### Synergy

- Local sales representation in strategic markets
- Shared sales channels
- Shared customer base
- Enhanced supply chain
- Accretive opportunities





# THANK YOU

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